US growth speeds
up as factory output increases


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Page 4
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of PLO leader Massir Arafat's s atat movenent after being bit by seven bulletis when bis car Thas riddled by sylbmachinegwu fire in Sidon
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- Trade walks, Page 4

Trado warning: Sir Leon Brittan, European
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was likely to be at the expense of the ET and was likely to be at the expense of tha EU and
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prossure for such managed trade prossure for such managed trade. Page 6
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## Would-be upps come forward Leading gverument Hend opposition nigures are among

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4. Fat proftss Japan's sumo wre otlers have been




## Frozen silence of Chern vavavand Brussels says EU must act on jobs or risk social unrest

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Probe into Tailor to the tsars US state election ordered
 buys into biggest Russian suitmaker

Shares decline as parties prepare for showdown
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12 Win deal on reforms
By Wiliam Dwwhins and
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## It's springtime for Prague privatisation

Patrick Blum reports on the Czech government's





## Owen questions Bosnia action



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Privatisation

## "Bienvenue"

to the world of Rhône-Poulenc

The Rapublic of France intends, if market conditions permit, to dispose of approximately 88.1 million ordinary shares " $A$ ". of Rhôna-Poulenc (tha "Shares") within the nexit fow weeks and no later than 28 January, 1994 by way of a combined offer.

The combined offer will consist of:
-en Offre Publique de Vente in France of approximately 47,600,000 Shares underwitten by a syndicate of bankśl led by Soclété Générale, Banque Indosuez and Crédit Lyonnais
-a globel internationel offer of epproximately $31,700,000$ Shares Societe Générale, conssisting tiself of offers by Banque indosuty investors and other entitios in Francia and to Investors in tha United States (in the form of Shares or American. Dapositary Shares representing Shares), in Japan and in certain other countries; and
an offer of approximetely 8.8 mllllon Sharis on preferential terma to holds,,directy or indirectly, a majority interest
Rhöne-Poulenc's Shares are ilsted on the Paris Bourse and quoted on SEAQ International in London. Phône-Poulenc'a American Depositary Shares are listod on the New York Stock Exchange.

The global internetional offer will be made by way of a book building procedure. The price per Share applicable to the global Intermational offer will be determined following the book building exercise: The price will be
no less than the price applicable to the Offre Publique de Vente in France.

## CPHOONE-POULENC

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## Russian candidates line up for poll Warring Tajiks slide





## Portuguese police accused

## Ay Petar wise in istoon

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arganization, said yesternay it had received arganization said yesterniay it had received a
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## Denmark-Sweden

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## Japanese bankruptcies rise as demand sinks

By

The UN decision to abandon its policing role leaves the streets to lawless clan fighters

## Bandits and gunmen retake Mogadishu


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Aborigine rights association witb the land.
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## Top China meeting 'falls a bit flat'

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Cocom: a brute turned super sleuth
David Dodwell on plans to abandon a web of controls

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## UK generating group to sign India power station deal

By Stephen Wagstrl in Now Dolhi | British foreign secretary, who has |
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## WHO CAN I TURN TO FOR HELP IN SOLVING SAFETY \& RELIABILITY PROBLEMS IN MY COMPANY?



EurekAEA!

# We don't just 

## We need it.

In June, we ran advertisements in the British national press to make clear our support for The Thermal Oxide Reprocessing: Plant at Sellafield.

We also urged the UK Government to give THORP the go-ahead without further delay.

So far, there has been a great deal of misinformation, much of it calculated to imply that THORP's customers no longer support the project:

As ten of these customers, we wish to refute this unfounded assertion

Japan has set out its basic policy of retrieving plutonium through the reprocessing of used nuclear fuel and using it again, both for the purpose of economical usage of uranium resources and for securing a stable energy supply.

## This is a fact.

Our Minister of State, Mr. Ede, said as much when he spoke at the general meeting of the International Atomic Energy Agency (IAEA) in Vienna this September:
"Not only for the countries scarce in energy resources like Japan, but also for the global and long-term energy security, the nuclear fuel recycling to facilitate plutonium utilisation is an indispensable option"

Reprocessing is essential to this recycling process. What is more, it has two further advantages.

Firstly, it reduces the overall amount of high level waste. Simply storing spent nuclear fuel means that everything must be treated as high level waste - uranium, plutonium and waste products - because they are all jumbled together.

What THORP will do is to extract the uranium and plutonium which together represent fully $97 \%$ of the spent fuel. The remaining $3 \%$ (fission products) will come out of the process as waste which can be dealt with far more easily than the original spent fuel as it is.

Secondly, recycling the uranium and plutonium recovered by reprocessing is the most efficient way of using these resources.

Indeed, despite rumours to the contrary, Japan needs the reprocessed plutonium and uranium which THORP will provide.

All Japanese plutonium recovered will be utilised for research and development activities, including our fast breeder reactor, and as mixed oxide fuels in our conventional light water reactors.

Fears that our plutonium will be used for other than peaceful purposes are similarly unfounded.

Japanese law stipulates that nuclear power can only be put to peaceful uses.

All nuclear material, including plutonium, would be strictly controlled by the British Government, Euratom and IAEA in the United

Kingdom, and by the Japanese Government and IAEA in Japan.

So, having established the need for reprocensing, the real question is, what is the best and safest way to achieve it?

## The answer is unequivocally THORP.

We have the highest regard for the way the plant has been designed and built. BNFL has the highest possible standards of safety in both shipping and handling nuclear material.

We have backed this belief in strict, long-term contracts with British Nuclear Fuels: contracts we have no intention of breaking.

What is more, we have already sent them significant quantities of the fuel they will be reprocessing for us during the plant's first ten years of operation. It's sitting safely in deep ponds at THORP.

The fuel is there. The demand is there. The contracts are there. At best, it is mischievous to claim otherwise.

Far from losing our enthusiasm, we regret the delays which continue to be caused by pressure groups who are simply determined to end the use of nuclear power worldwide.

The fact is, THORP is ready. And so are we.
Once again, we urge the UK Government to give it the go-ahead as soon as possible.

Mirroring the rise of Pacific nations ay Aexander Nicoll, ASIA Pacific Ecrnnumic reethy in scoualte ministorlal os suggestion of yaustrala al acsoration in view
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Apec also has 10 working oups coverng data Iln tives on, investment and hdustrial nergy co-nperation, marin source conservstinn, tele tourism, and fisheries.

Apec meeting shows importance to Washington of economic security issues, says Christopher US reassures Japan and China on Asia policy

Beijing responds to Clinton's change of approach
Seattle meeting reflects China's delight that the US is to stop preaching and start talking, reports Alexander Nicoll

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## Spectacular rise <br> in regional trade

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WWF seeks top role for

Resist Washington pressure for managed trade, Tokyo urged

## Brittan warns Japan, US



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## Paris woos farmers with more aid

By oxats Uuctan in Patis








FINANCIAL TIMES TUESDAY NOVEMBER 161993

## Mexico cuts 1993 growth forecast

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Argentina's president eyes a second term
Mr Menem's hope of changing the constitution has come a step closer, says John Barham


## Puerto Rico seeks to strengthen its US links

| By Canuta James in San Juer Puerto Rico | indicated hy a slim margin that they tavoured an enhance ment of their current quasi-co | The result was a sethack for Mr Pedro Rossello, the island's sovernor whose incumbent | Mr Agosto said he would hegin negotiations soon with congressional leaders in Wash- | Rico was a territary of the US. President George Bush rescinded an executive order | who has no vote to influence legislation. <br> Mr Rossello claimed that the |
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## Computer rubs out pencil in US exams

## HE tristy

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nation's largest exams adminilstrator HFF: $\begin{gathered}\text { nathon's largest erams amministrator } \\ \text { said applicant for advanced degreess } \\ \text { conld take their }\end{gathered}$


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Strike starts in Bolivia
BOLVIA'S trade unions began The strike is the worst con-
an indefinite national strike fict between workers and the an indefinite national segrike fire strike is the worst cone
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 acting as a mediator betwen
the government and unions, the government and unions,
said after last-minute talks on
Sunday night there was still





WTTP OUR FINANCEAL, STRENGTHE, YOU'LL BEE GLAD WEPRE ON YOUR SHIDE. On the tough playtrg feld of internatlonal bustness, you need all the leverage you can get. That's why AG's strength and stablity are so important. We're one of the world's strongest insurance and francial services organtzations, with over \$13 billion in shareholders' equity and
$\$ 17$ bilion in general insurance net loss and loss adjustment reserves. Our record of proftability is unsurpassed in the frdustry, and we hold the highest ratings from the principal rating services. The AIG Companies have the capacity to serve yourneeds through all kinds of market conditions. We're ready to throw our weight behind you. AlG WORLD EEADERS IN INSURANCE AND FINANCIAL SERVICES.

## Differences emerge with EU over growth



Lloyd's Names win $\mathbf{£ 1 . 7 7 m}$ compensation

## By Richard Lapper

NEARLY 500 Lloyd's Names
yesterday won sII.7m in compensation for their insurance
losses anter atrreeing ot acent
an out of court settlement




NEWS: UK


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## 'Hard work' needed to meet government health targets

By Alan Pike,
Soctal Aftairs
MORE HARD MORE HARD work will be needed to
meet some of tbe government's tar. gets for Britons' collective bealth
irs Virginia Bottomlev
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Schools set to raise funds by mortgages

\section*{| By John Authers | $\begin{array}{l}\text { along these lines will be neces } \\ \text { sary to } \\ \text { to allow any new capital }\end{array}$ |
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Plea for organic farming sector
By Alison Maritanc
ORGANIC farmers could
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For more than a century and a half, Patek Philippe has been known as the finest watch in the world. The reason is very simple. It is made differently. It is made using skills and teehniques that others have lost or forgotten. It is made with attention to detail very few people would notice. It is made, we have to adnuit, with a total disregard for time. If
 a particular Patek Philippe movement requires four years of continuons work to bring to absolute perfection, we will take four years. The result will be a watch that is unlike any other. $\Lambda$ wateh that conveys quality from lirst glance and first tonch. $\Lambda$ watell with a distinction: generatiou alter generation it has been wort, loved and collected by those who are very difficult to please: those who will only accept the best. For the day that you take delivery of your Patek Plilippe, you will have acquired the best. Your wateh will be a masterpiece, quietly reflecting your own values. A watch that was made to be treasured.

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PATEK PHILIPPE GENEVE



## Watches of Switzerland

Sclezted Braiches Nalionwide




The classic symbol for German speed. And the new one



Downy fangion



## First Singapore company comes to UK


Eurotumnel chief to lead finance raising body


## Stena cuts fares on channel ferries








Pathways to partnership

Every new venture begins with an idea - and internationality, expertise and experiance, with a risk. Whether that invoives international DG BANK volunteera an operating principle
trade, equity investment. corporate borrowing that makes every customer a partner In a or liquidity managament, you



DG BANK and its staff are
wholeheartedly committed. The
human element inherent in every business WIR PRINZIP is rooted in tha classic tradition
relationship, presant possible impedimants of the cooperative system linking equal busi-
to cooperation based on mutual trust. ness partners. And it has a graat future ahaad

The necessary rapport is achieved only of it. Because it exemplifies the central idea of
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Because both partners want to proflt, both In this way of doing business not only through
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business environment, your bank'a counsel- DG BANK; you will also find tha aame partner-
ling skills are a vital aid for custom-tailored focused philoaophy where it has always been
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Haadotice: DG BANK. Am Platz der Republik, D-60325 Frankiurt am Main. Officea in: Amsterdam, Atlanta, Hong Kong, London, Luxembourg, Madrid, Milan, Moscow, New York, Paris, Rio de Janalro, Tokyo, Zurich.
$\therefore$

|  |  | Robert Rice on the manufacturers <br> The basis of selectlve distribution systems is that the supplier limits the distrihution of goods only to those wholesalers and retailers which satisfy certain criteria and Which，as a resul，bave heen allowed to join the system． They constitute probahly the on restrictive agreements which are allowed to remain out－ side the scope of the Rome Treaty competition rules because of the advantages they are said to confer on the distribution of certain types of goods． <br> are said to benefit are consthey products which are expensive，tech－ nically conaplex and nically complex and require sales and service faclitities of a high stan－ dard to ensure customers get satts． faction from ther porchases．Goods in these categories include motor cars and consumer electronics such as hi－ h equipment and personal computers． At irst glance it is not immedi－ ately ohvious why perfume should he included．The perfume houses argua that their products can he satisfactorily sold only in a suitable atmosphere or ambience，where the up－market image of the fragrances more mundane and less expensive They have further claimed that products that come into contact with the skin require specialist point－ofsale advice and that，while not technically complex，perfume requires a level of special selling By and large the MMC has accepted these arguments．Others Association says its own surveys the hrand of perfume，not in where decided on the basis of advertising what they want to huy before they ally feel intimidated by sales assis－ tants standing behind elaborate dis－ play counters．And many ＂authorlsed＂retailers fail to observe the conditions set hy the manufacturers and are＂shabby in The CA sars the manufacturers＇ main purpose in setting up selective distribution systems is to prevent supplles of their perfumes from | Sense on scents？ <br> European Commtspiar condition or perproving selecctive ofstrtyens <br> vin <br> 8 natualer＇s staft＇silot to assess range of stock in decoforigy whethe to supply <br> 9 st $\qquad$ hon－discrimitatoly． No reiusal to stppoly permitted béciaises＇if a <br> －A ratalier cari ba neguired． to take part in promotionia minimites and oarry a $\therefore$ <br> －A cetbiler must ive aliowed to aell on to other amithorised outiets． <br> reaching discount retailers such as mariset chain．This，the CA alleges， is an anti－competitive practice spe－ in the confext of selective distribu tion systems <br> The European Commission＇a rea soning for continuing to exempt the perfume houses distrihution $\qquad$ <br> Perfume houses argue their products can be properly sold only in an up－market atmosphere <br> arrangements was set out in the YSL and Givenchy cases．These decisions allow the manufacturers to take into account factors such as the quaitications and experience of staff the area set aside for selline the supplier＇s products and the range of cosmetic prodncts stocked supply a retail outlet． <br> The standards by which these fac－ tors are assessed must be applied in a non－discriminatory fashiom．Man | oversy e air <br> to allow perfume plex monopoly＇ <br> utacturers are not allowed to refuse supplies because of a retailer＇s pric－ ing policy or because of the number of＂anthorised＂outlats in a given area <br> he supplier can require the retailer to accept cerrain obliga manufucturers＇promotional activi－ ties and carrying a minimum level allowed to sell on the products to other＂authorised＂outiets． <br> European Commission accent the that the promotion of a prestige brand image was＂an essential fao tor＂in marketmg fime traprancesifite tacilities，inctuding＂specialiased technical advice＂at retaif portiets， also made clear that other manafac－ apply to the Commission for fort letters＂conflrming that coms selective distribution systems com plied with tha requirements of on wean law． <br> more the strength of thase deccisions made applications to Biusiels for comfort letters，The decision＇s alsio |  |
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## A Pera International Report

## Single Market： An empty promise？

A report by Pera International，the leading European business and technology organisation，suggests that the Single Market is a non－event for most small and medium sized enterprises（SMEs）．

| The survcy Opportunity or Threat： SMEs，the first to highlight the |  |
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and one per cent claim that it has cused an
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SMEs shou Se well placed
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 Europe，ssid Rooald Armsstrong，Cbief
Exceuvive of Pera international．

Bur for most companies，both in the
and Europe，the Single Market can only be
classed as a mon－event．As SMEs account for over 90 pur cent of all European companies，his is a particularly worrying
finding for thc future economic health of curope as a whole．＂he added．

Pcra stionminanas surey，which impolved questioning over 4.000 companics．
including a serics of face－lo－facc and telephone intervicws，revcals that UK companics are taking a much more
able to mainuain their curre markct position in the futurc and do not
expect 1 lose position to comptetitors
based in Europe－an antilucuc． based in Europe－an antiluct，sayy Ihe
report，whish indicacs＂a very hiph lyed report，which indicates sa very high leve
of condidence in（or perhaps nivivety of the
truc $i m$ pact of the $S$ Single truc impact of the Single Marker＂．
European rcspondents showed a mom Eurapean respondents scowed a mole
measured crevo of cxpcctation，perhaps
based on the based on the hard expericicne of the 30 per
cent of respondents who have aliceady lost cent of respondents who have aliceady lost
marke sharc co compectors in the vin－up
to he Singge Markel to he Single MarkeL unly be dcscti
expon business． Nevcrilucless． 1 Neverilucless．there is awareness of the
 espondects enssidering Europe
sulcicienty imponann to modity hecir long． tecm plans imponnan to no modity thcir lone．
their shor－－urem plans． Ronald Armstrong explained＂A
ctaurauteristic of small firms is that they do ${ }^{\text {NFar more Europcan SMEs than their }}$ Bnist

 more concinental based vompetilito in the
UK market than vice versa．＂commented Ronald Ammstrong．
The reasons why companies arc not yet reppoling the Syogle Markci include the
recession（cited hy about half the
respondents respondents Ihroughout Europe）．
complacency（many UK companies claim that there is sufficient demand in the home markcl）．increassal cost of siles，markcling companies）the cossd of translation sized companics in the UK are dot as
active in exporting as their Eno as active in exporting as their Eulopesn
competiors，who already have a good SMEs of trading with olthe local crountries SMEs in Europe are responsiinle for
larger sharc of their nationol cxporss that larger share of their nationnl cxports than
lheir UK cunnerparss．In the $U K$ ，less than iheir UK ceuncerpars．In the UK，less than
half of SMEs consider themselves as
exporlers and lcs
not have a surpmas of managgamenty time
which means long－term planning can be Which mcans long－term planning can he
seen is a tuxury they cannt afford－
particulariy in times of ration particularly in times of recession．
Unfoutunatyly exporting is an ativivy
which requires long－term planning and which requiro Unless such companies make adequale Markel，hey will be unable to take
advantage of the pppotunitics clearly vilable．＂$h \mathrm{c}$ तdded．
Pera international has been in cxistence fol
over forty ycars working with over forty years working with companies
of all sizes．II has more experience of helping SMEs than mare shlerperienanist of in Europe．Through its cunsulting
divisions，membership and small firms
 or a complimentury cupp of orpportuaiy



# Whiff of controversy hangs in the air 

Robert Rice on the MMC＇s decision to allow perfum The basis of selective distrizution



$-28$

## Who said this is for the birds？

> In today's challenging markets, smart investors are turning more and more to private banks. For uncommon expertise and superior service. Plus a global overview with the presence and research capabilities to match. Good reasons why so, many investors around the world rely on Bank Julius Baer, one of Switzerland's most prestigious private banks.
> Bank Julius Baer. On the ground where it counts.

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| BANK JULIUS BAER For che Fine Art of Swiss Banking |
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More for your money.
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Exporting from the periphery of Europe is not easy.
Ian Hamilton Fazey on a company that has succeeded


Tim Dickson looks at a report which makes the case for government backing of new technology-based firms Where the UK's venture capitalists have failed

|  | Scheme finally disappears, but <br> leveliting the cost of capital "playing field" and easing the exit <br> . route for venture capitalists. <br> - Hay yand Abbot go to some <br> of the financial benenits of NTBFs for the country as a whole Their <br> for tere country as a whole Thair reesearch estimates that roughly <br> ${ }_{27}^{27}$ per cent of the present value <br> of an NTBF's future sales acc: <br> although the net benefit couid be as high as 50 per cent if job <br> creation is also takken into account They also clte analysis by the <br> Department of Trade and Industry <br> scheme and of the simular Gempano TOU scheme, which world appear <br> Investors outside <br> North America have grown averse to technology-based firms <br> to offer a generous payback <br> The report says the government <br> for its buck" by concentrating relatively small sums on seed <br> stait-mp and earry sumage <br> investments rather than on <br> line with official policy as outlined in May'a White Paper on realising <br> the potential for science, <br> engineering and technology. <br> arei Rquity investiment relief. This would be a tax creait for the benefy of the firm, which would be highes at the seed capital stage, but giter start ny. One altomitage of this approach, against giving an immediate, fred-tax credit to the <br> investor is that the NTBPF would have to earn the cask before it <br> claimed the incentive. The fncome <br> coregone by the enchequer wound be scaled down for cmacrensfo! <br> mvestmentis. $\because$, <br> Since the vast majority of tax generated by NBPs, <br> generated by NoBes are <br> employment taxes - notahy National Insmance contributions | - the authors cham that to some <br> extent this reller is based on the <br> - Capital gains fax relief. Thits <br> would be arailable to existing NTB? stareholders, equalent <br> NTBF starenoiners, equivaient <br> company and its employees over <br> the coarse of is trading history <br> this world allow capital lo <br> incurred as a result of investment <br> in one or more NrBEs to be offset <br> against capital gams ge <br> investments. See-through relief. Its <br> provisions wruld be similar in <br> many ways to those already <br> election in the US and via silent <br> partserstip formation in Cermany. <br> allowed to benefit frose the <br> momediate "pass-through" of the <br> to their own individual raturns. <br> - Interest refief. At present <br> to buy shares in their new firm <br> are allowed to offset interest charged on thone fumsis agatust <br> earmed or mearned income. <br> provided the compiany is either <br> Thls proposal woibld eutend that <br> investors to dis the esmene and in <br> exempting eviempt Froin tax. <br> longzterm lendiass: <br> The lack of tuquidity theres rellef <br> compariny shares hats prompted <br> would rednce, tritialky to zeto. <br> capital gadrid tax anicNo: <br> reserence to the "total" and "riee" market chathoissifiniof a <br>  <br>  <br>  <br>  <br> Londin prased pardide capital. <br>  |
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## Manufacturers/Importers



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## Whitbread rings the changes



## No grouses for

 Ivory at HighlandDistilleries


## Texas Homecare selects its new finance director



EuroBusiness



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| FOR SALE: PACKAGING COMPANY <br>  |
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| Net Cask: ${ }^{\text {Vajy Strong Cash Fow }}$ |





TECHNOLOGY


The waterjet process has come of age and is creating interest worldwide, writes Andrew Baxter Industry on the cutting edge








## A catalogue of developments

Graham Clayton on computer moves in the British Library

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long-term vision and commitment, plus the flexny and open-mindedness to seize opportunlties have a up wh creative proposals. My staf and for Akzo's business units in the West, and the hands
and feet of Akzo's customers in the East Our first priority is to become partners to our customers. in Asia, it's even more true than in other parts of the worid that you've got to create the right chemistry in your relationships before business is done?

## ARTS

## 'Kentucky' conquers Broadway <br> Karen Fricker finds Robert Schenkkan's epic play about American history a triumph



Tuck Miligan, Stacy Eeach and Ronald Hippe

## Wayward spirit from St Ives

William Packer reviews Roger Hilton at the Hayward Gallery


## 




- AMSTERDAM
- Concortgebouw Tonight Luonard Symphony Y Tichestra in works by
















## ARTS


$\sqrt[N]{C O O D}$ $\int_{\mathrm{e}}$ rvice isn＇ta mystery－employ nice people．


Joe Rogaly



## LETTERS TO THE EDITOR

Number One Southwark Bridge，London SEI SYyev， 4 ， 1

## Tax switch would undermine peasions

From Nr Non Any．

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RINANCIL TMMES TUESDAY NOVEMBER 161993

## FINANCIAL TIMES <br> Number One Southwark Bridge，London SE1 9HL Tel： $071-8733000$ Telex： 922186 Fax： $071-4075700$ Tuesday November 16． 1993

Mr Delors in absentia

 China shuffles on

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G⿹ㅗ렬 まもew
 Quentin Peel looks
German economy：on the cusp？} <br> \section*{Confidence <br> \section*{Confidence may do the trick may do the trick <br> <br> Has the German economy hit bottom and <br> <br> Has the German economy hit bottom and will the recovery arrive next year？ will the recovery arrive next year？ Quentin Peel looks at the uncertainties} Quentin Peel looks at the uncertainties}





－Whitehall farce

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## OBSERVER

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Anybody there？ Anybody there？
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the duty officer． Tm sorry，＂he the duty ofticer．＂Tm sorys．＂he
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call had not been answered＂O call had not been answered＂Our
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but his phone would

Federal Reserve reports sharp rise in factory output led by vehicle production US economic growth gains pace


## Major offers talks with Sin

 Féin if IRA lays down arms

Frozen silence of a nuclear wasteland


Probe ordered into New Jersey election
Continued from Page 1
Continued from Page 1 had been disbursed on election
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## BA above the clouds



One Year Oil Financing Facility

Al Rajhi Banking and Investment Corporation

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International Merchant Banking

Pakistan State Oil

Local Syndicate Members
ABN Ammo Bank N.V., Karachi Citibank N.A., Karachi

金空를
September 1993



KLM reviews Alcazar role after profits improvement
$\qquad$

## Tiphook increases financing

| Ey Andrew Bolear min miew of the preliminay |  |  | recovered markedly in the first half, bnt this largely reflected an increase in stock. The underlying improve- ment in UK steel demand ment in moded. In mainland Europe markets were very depressed and no recovery was depressed and no recovery was expected in the current year. Mr Brian Dloffat. chairman and chief executive, said: "The and chief execuive, sadidemonstrate its ability to deal with extremely difficnit market conditlons, hnt the critical ingredient for a return to adeqnate profitahility and increased dividends remains the political will of goveroments to end the proliferation The gronp said <br> solving overcapacity and sabsldies in the EU industry had heen slow. particnlarly because of delays in snhmitting firm proposals regarding state-owned companies in ltaly, Spain and Germany. Mr Moffat said: While streanous efforts are being made hy the European Commission to uphold existing restrictions on state aid, subss- dies continue and the Councll of Ministers must now hring matters to a head in order to prevent insolvent stateowned companies forcing some private sector producers out of British Steel has improved hy raising prices and cntting period end was 41,400 , com. pared with 46,500 last time. Lex, Page 1s: |
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| Usinor sees $\mathbf{F F r} 5$ bn loss for year |  |  |  |
| By John Ridding in Paris |  |  |  |
| MR Francis Mer, chairman of Usinor Sacilor, the French state-omned steel group, yesterday forecast the companywould suffer losses of ahout |  |  |  |
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| FFribn isstim) this year and that its results were unilikely |  |  |  |
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| to dmprove until 1995. |  |  |  |
| Mr Mer said the company |  |  |  |
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BA turns in sharp gain in earnings *


## Nissan Iberica deeper in red

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Holderbank expects further gains



#### Abstract

Austrian energy group rises $12.4 \%^{\prime}$  $\qquad$        




| INTERNATIONAL COM |  |
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|  | Kmart falls |
| to join Morgan Stanley | $22 \% \text { despite }$ |
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| Profits improve at US toy retailer | med |
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Former M\＆A king opts to join Morgan Stanley


Kmart falls 22\％despite healthy rise in sales RN：manan KMART，the second－larges
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## I．M．PA．C．T



Slimmer Wang gets back on line

## Cragnotti changes tack with Mardon sale ．





|  | Positive results from EVN. $\qquad$ <br> turnover $\qquad$ $\qquad$ $\qquad$ $\qquad$ |
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Barlow Rand posts 15\% decline before unbundling

| By Phltp Gawith | to R2.5bn from R27bn. Aftertax profit fell 7 per cent to R1.6bn from R1.7bn, but the | pany, whic sher siderably reduce, Finazauto's |
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| under review | 兂 | enue. Sales of clothing. Isetan's |
|  |  | cent fall to Yog 1 e 6.8 per |
| STANDARD \& Poors, the US | the degree of further b and financial support | bousehold goods sales declined 6.3 per cent to Y 15.8 bn . |
|  |  | For the full year to March. |
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| Creditwatch with neg mplications. Disney's |  | $\begin{aligned} & \text { por } \\ & \text { obn } \end{aligned}$ |
| s1.2bn of long-term debt is cur- | Cool summer hit | ed |
|  | Japanese store |  |
| drs, the |  | Thai refiner slips |
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| downgrade last week, following | falls in interim sales and ear |  |
|  | ings due to continued | prices, |
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| first year of operation. | unusually cool summer, wr | (31.5m) from Bt174.1m last |
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Sony Music earnings fall $21 \%$ at halfway

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| CONTRAGTS \& TENDERS |  |
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| (1) ÇUKUROVA ELEKTRIK A.Ş. <br> PREQUALIFICATION ANNOUNCEMENT' FOR THE CONVERSION OF THE MERSIN TPP TO COMBINED CYCLE SYSTEM PROJECT |  |
| 1. ÇUKUROVA ELEKTRIK A.S., (CEAS) Intends to prequalify contractors for the following furn-key profect to be financed by a supplier's or a forelgn currency credtr: |  |
| Repowering and renovation adding two dual fuel (huel-oll waste heat recovery bollar (W No. 8 fred boller unlts. Repow plant from 100 MW to about 3 | existing $4 \times 25$ MW capactiy Mersin TPP by and $N$ G) firsd gas turbo-generator unhts and two unils which will reppace the exlsting 4 , tuel-oil will increase the installed capacity of tha power MW. |
| 2. Interested firms may obtain further Information and acquire tha prequalification documents from the below addrass: |  |
| CUKUROVA ELEKTFIKA.S. SEYHAN BARAJ, PK ${ }^{2} 9$ 01322 ADANA-TURRKYE | $\begin{aligned} & \text { Phone } \\ & \text { Telatax: } \quad \vdots(322)-2350081 \text { (4 lines) } \\ & (322)-2350257 \end{aligned}$ |
| 3. The prequalification docurmente muat be duly comploted and dellvered to the above given address on or betore Decermber 20, 1993. Docurnents whioh are recelved late will be rejected and relumed unopened. |  |
| 4. applicants will be intormed in due course, of the result of thelr appllceation. Only firms and foint ventures prequaliffed under thie procedure will bo invited to tender. |  |
| GENERAL MANAGEMENT |  |






WMC in out-of-court settlement

Bren
Fairfax sees
profit double in quarter


为 Hist quarter to endSleptember:





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Output figures keep Treasuries on downward trend

##  PISAD



## Austria 30-year deal further widens German maturity range

By Antonia Sharpo

## THE Republic of Austria frotheree extended the maturity prone of the Cerm

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raised. DM1.5sm throun an
issue of 30 -year Eurobonds. isstue of 3 -year Eurobonds.
Anstria s. 30 -year issue is part of a process which was
started ind August by hks.
Baden. Winttemberg Financee
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German government and other lizhly rated borrowers would



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MARIKET STATISTICS

—． 26 COMPANY NEWS：UK

Japanese group plans capital injection into insurance market

## Yasuda to invest in Lloyd＇s

## By Richard Lappor

 PLANS TO mtroduce corporatecapital to Lloyd＇e of London received a further boost yester－
day when Yasuda Fire and day when Yasuda Fire and
Marine Insurance．Jepan＇s ssec．
ond largest insurance group．
annoumedit it was intending
invest money in the insurance
market
The news came amid further
indications that the limit of indications chat the limit of UK
institutional and retail invest．
meot interest In Ulozd＇s plans meot interse in illoyd＇s plans investment trusts－New Lor－
don Capital and CLM Insur．
ance Prund－amnouced hey
bad raised less capital they expected． Yasuda will invest $81.5 m$（the


 minimum possible und
Lioyd＇s rules）in its own corp

## Telegraph advances to $\mathbf{£ 3 8 . 7 m}$

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## Swithland flotation <br> Swithland flotation plans scuppered

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| Appear in the Financial Times on Tuesdays， Fridays and Saturdays． |  |
| For further information or to advertise in this section please contact |  |

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## GZB－Bank

Genossenschaftllche Zentralbank AG Stuttgart

DM 150，000，000
61／3\％Bonds with Conversion Right of 1993／2003

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| Trinkaus \＆Burkhardt <br>  |  |  |
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Scottish bus－maker en route to new stage of life
James Buxton reports on Walter Alexander


Fenner omits dividend after drop to $\mathbf{£ 3 1 5 , 0 0 0}$

## Exchange makes first changes to new FT－SE Actuaries indices





Risks prowl ceaselessly around every business. Usually, they hunt in packs. Dealing with them piecemeal is ineffective. More often than not, they're linked.

Nowhere is that linkage more intricate than in the airline business. Fuel prices, interest rates, currency swings, load factors, even political pitfalls - each risk has to be examined in light of the others

To bring an element of stability to an industry that changes minute by minute, Bankers Trust has
found a way of analysing the airline business and attaching a monetary value to many of the operational risks it faces. A risk management plan that can turn volatility into profitability.

With our hands at the reins, you'll see which risk will hurt you and which you'll profit by. So risk will do your bidding, not take you unawares.

EBankers Trust
LEAD FROM STRENGTH

Sales surge but underlying margins static in oil services

## Sidlaw edges ahead to $£ 11 \mathrm{~m}$



## Queens Moat shareholders establish fighting fund



## FERRANTI SHAREHOLDERS

## WHY YOU SHOULD ACCEPT THE GEC OFFERS

The Board of Ferranti believes that:

- the offers are the only alternative to receivership
- the banks will not continue to lend to Ferranti if the Offers fail
- Ferranti's FINANCIAL POSITION has DAMAGED its ABILITY TO WIN new business
- LACK OF FINANCE PREVENTS EFFICIENT DELIVERY of systems and products


## to customers

- Ferranti's FINANCIAL POSITION CONTINUES TO DETERIORATE
- The Offers represent the BEST PROSPECT of SAVING Ferranti TECHNOLOGY AND JOBS
- The Offers are in the BEST INTEREST of Ferranti's SUPPLIERS, CREDITORS, CUSTOMERS AND EMPLOYEES
- Ferranti shareholders are likely to receive NOTHING FROM A RECEIVERSHIP.

GEC is prepared to acquire Ferranti ONLY IF IT WILL OWN THE ENTIRE share capital.

If Ferranti shareholders do not take positive action by returning their Forms of Proxy and their Forms of Acceptance:

- they are likely to receive nothing
- employees, customers and suppliers will also suffer

Make sure you return your Forms of Proxy and Forms of Acceptance

The Directors of Ferrant international plc ("Ferranti") accept responsihility for the information contained in this advertisement. To the best
of the knowledge and belief of the Directors of Ferranti (whho tave taken contained in this advertisement is in accordance with the facts and does not omit anyything likely to affect the import of such information. This advertisement is issuued by ferranti and has been approved by Baring Bro thers \& Co., Limited ("Barings") for the purposes of section ST of the Financial Services Act 1986. Barings (which is a member of The Securities and Futures Authority) is acting for Ferranti
and no-one else and it will nol be responsible to anyone other than Ferrantif for providing the protections afforded to customers of Barings or for providing advice in relation to the Offers.

FERPANTI
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Cocoa market pushes towards £1,000 a tonne

| By Alison Maitland <br> COCOA PRICES in London broke out of $s$ three-week stale mete $y$ yesterday and made stroog gains oo the back of fresh investment fund huying in New York. <br> The second position March futures contract at the London highest level since July 1988. reaching an intra-day peak of higher at q994. It had not been above $£ 991$ during a day's tradThe October 21 . <br> been waiting to see what happened in New York last Friday. the first notice day for physical contract, which expires 00 December 14. <br> The New York market had notice dey the run-up to the funds to get out of their positions or roll them over. But in the event, Friday brought a a large number of contracts by e leading trade house. reported thought likely to hold on to the cocoa, thus reducing supply. |
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## Uranium prices predicted to

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## COMMODITIES AND AGRICULTURE

Untangling Australia's wool problems ${ }^{\text {. }}$

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WORLD COMMODITIES PRICES

## MARKET REPORT






## Cautious start to new equity account

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## EQUITY FUTURES AND OPTIONS TRADING <br> DERIVATVES traders opened the new equit ancomot withe nervomsuess masked by trong   mog advantage of the conirene tial betwen the contrae whice expres neat month and the contract for March and

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financlar times tuesday november 161993
FT MANAGED FUNDS SERVICE



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CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGE

## Dollar squeezed higher




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CURRENCY movements

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NYSE COMPOSITE PRICES


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## GET YOUR FT HAND DELIVERED IN COPENHAGEN, AARHUS, AALBORG, ESBJERG AND ODENSE.



NASDAQ NATIONAL MARKET



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FT-ACTUARIES WORLD INDICES
Jintly compiled by The Financial Times Limited. Goldman, Sachs \& Co. and NatWest S
in conjunction with the Institute of Actuaries and the Faculty of Actuaries


## WHERE TO WATCH THE FT THIS WEEK

## MONDAY

06:30 European Business Today $\dagger$ 07:15 European Business Today $\dagger$ 12:30 FT Reports $\dagger$
22:30 European Business Today $\dagger$

## TUESDA <br> 06:30 European Business Today $\dagger$ 07:15 European Business Today $\dagger$ 07:45 FT Reports* <br> 12:30 West of Moscow $\dagger$ <br> The EBRD re-shuffle How effective will the new President's changes be? 13:15 FT Reports* 15:45 FT Reports* 18:45 FT Reports* 22:30 European Business Today $\dot{ }$ 23:45 FT Reports*

WEDNESDAY
06:30 European Business Today $\dagger$
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22:30
(If viewing in the UK deduct one hour.) KEY - Sky News † Super Channel
FINANCIAL TIMES
TELEVISION

TELEVISION
Tel: +44-81-614-2800 Fax: +44-81-614-2571

## THIRSDA

06:30 European Business Todayt 07:45 West of Moscow*
07:15 European Business Today $\dagger$ 12:30 West of Moscowt 13:15 : West of Moscow* 15:45 West of Moscow* 18:45 FT Reports* 21:30 FT Reportst.

Can Brands survive in the "own label" cöst conscious 90 's?

 22:30 European Business Today $\ddagger$
 07:15 European Business Todayt 2:30 FT Reports $\dagger$ 20:30 FT Reports*
22:30 European Business Today $\dagger$

## ATLRDAY

03:30 West of Moscowe

## SUNDAY

17:30 FT Reports 22:30 FTReports $\dagger$ 04:30. FT Reports. INDEPENDENT TELEVISION SALES INHERNATIONAL



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